



I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date: Monday, 24 June 2019
Time: 1:00 pm
Meeting Room: Ground Floor
Venue: 16 Viaduct Harbour Avenue
Auckland

Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson	David Taipari
Deputy Chairperson	Glenn Wilcox
Members	Renata Blair
	James Brown
	Hon Tau Henare
	Terrence Hohneck
	Tony Kake
	Dennis Kirkwood
	Liane Ngamane

(Quorum members)

David Taipari
Chairperson

24 June 2019

Contact Telephone: 021 818 301
Email: brandi.hudson@imsb.maori.nz
Website: www.imsb.maori.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.



ITEM	TABLE OF CONTENTS	PAGE
1	Apologies	5
2	Declaration of Interest	5
3	Confirmation of Minutes	5
4	Extraordinary Business	5
5	Financial Management Report March 2019	7
6	Financial Management Report April 2019	15
7	Update Board Strategic Work Priorities - June 2019	23
8	International Accommodation Approval	37
9	Kāinga Strategic Action Plan update	39
10	Update: Improvements to Māori Engagement on Place-based Plans	55
11	Update: Te Toa Takitini and Auckland Council Annual Budget 2019/20	59
PUBLIC EXCLUDED		
12	Procedural Motion to Exclude the Public	63
C1	Update on the Whanaungatanga Report	63
C2	Update on the Water Issues Think-Piece and Opportunities	63



1 Apologies

At the close of the agenda apologies from Renata Blair had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Maori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 8 April 2019, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



Financial Management Report March 2019

File No.: CP2019/09614

Ngā tūtohunga Recommendation/s

That the Independent Maori Statutory Board:

- a) receive the Financial Management Report to 31st March 2019

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Boards) financial position as at 31st March 2019.

Whakarāpopototanga matua Executive summary

2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
3. Total expenditure is tracking under budget at 60.3%.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Financial Management Report March 2019	9
B	March MTD	11
C	March YTD	13

Ngā kaihaina Signatories

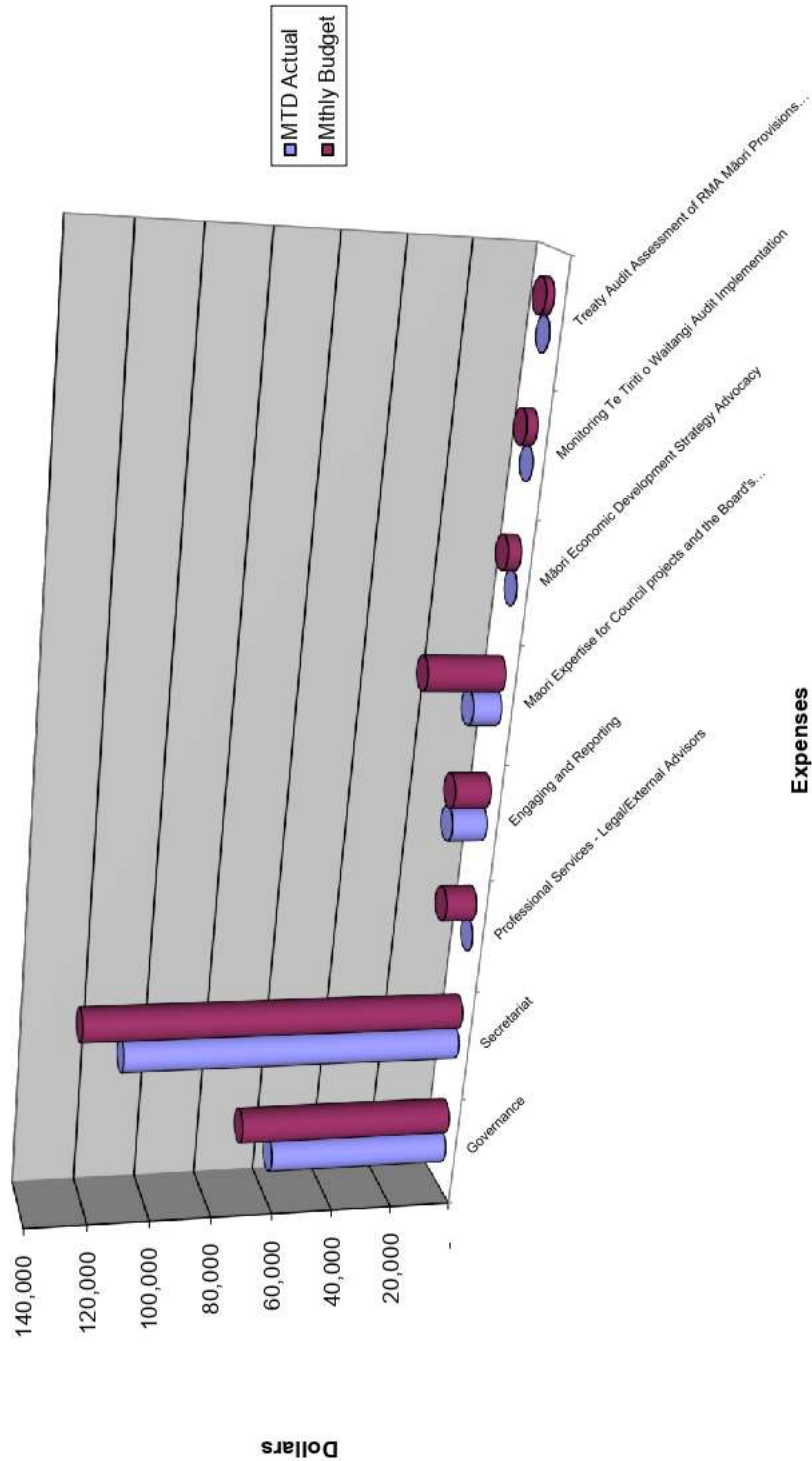
Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



Financial Report for March 2019										
	Notes	Annual Budget Excl GST	Mthly Budget	Mar Expenses	Variance	% Variance	Previous YTD	Total YTD Mar 2019	Budget Remaining	% total budget
Governance										
Board Remuneration	1	740,760	61,730	59,392	2,338	3.8%	492,105	551,497	189,263	74.5%
Expense Reimbursement		56,000	4,667	1,520	3,146	67.4%	14,981	16,501	39,499	29.5%
Training		42,000	3,500	(1,654)	5,154	147.2%	2,886	1,232	40,768	2.9%
Total Governance Expenses		838,760	69,897	59,258	10,638	15.2%	509,971	569,230	269,530	67.9%
Secretariat										
Temporary support				23,626			122,949	146,576		
Salary Expenses				86,497			665,385	751,882		
Totals to be covered by Secretariat Salaries		1,365,974	113,831	110,124	3,708	3.3%	788,334	898,457	467,517	65.8%
Office		119,000	9,917	8,040	1,877	18.9%	61,963	70,003	48,997	58.8%
Total Secretariat Expenses		1,484,974	123,748	118,164	5,584	4.5%	850,296	968,460	516,514	65.2%
Professional Services	2									
Legal		60,000	5,000	-	5,000	100.0%	3,442	3,442	56,558	5.7%
Planning experts for monitoring Maori Provisions		60,000	5,000	-	5,000	100.0%	4,781	4,781	55,219	8.0%
Engagement & Reporting to Maori & Stakeholders		140,000	11,667	11,302	364	3.1%	63,814	75,116	64,884	53.7%
Total Professional Services		260,000	21,667	11,302	10,364	47.8%	72,037	83,339	176,661	32.1%
Work Program										
Maori Expertise for Council projects and the Board's strategic priorities		300,000	25,000	9,135	15,865	63.5%	166,892	176,027	123,973	59%
Maori Economic Development Strategy Advocacy		50,000	4,167	-	4,167	100.0%	15,000	15,000	35,000	30%
Monitoring Te Tiriti o Waiangi Audit Implementation		40,000	3,333	-	3,333	100.0%	-	-	40,000	0%
Treaty Audit Assessment of RMA Maori Provisions and Monitoring of Audit Implementation		30,000	2,500	-	2,500	100.0%	-	-	30,000	0%
Total Operating Expenditure		3,003,734	250,311	197,860	52,452	21.0%	1,614,196	1,812,055	1,191,679	60.3%
Notes:	1 Board remuneration subject to any remuneration review as applied to council elected members.									
	2 In addition to the direct funding for Maori Specialist Expertise for Council Projects, \$130,000 will be held within councils budget with an agreed sign-off process between council and the IMSB to ensure there is no duplication of effort between the two organisations.									



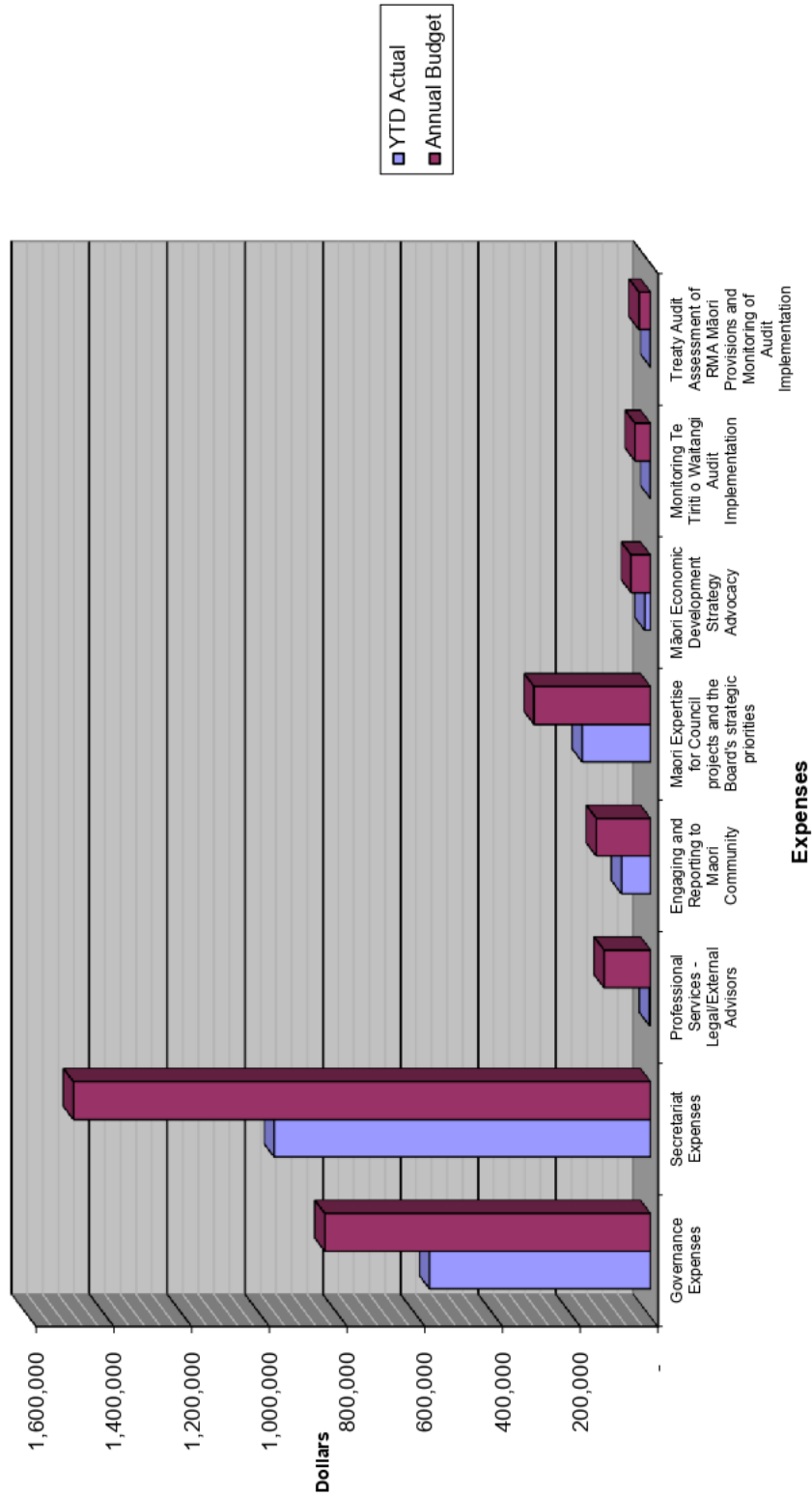
Independent Māori Statutory Board
Month to Date @ 31 March 2019
(FYE June 2019)



Expenses



**Independent Māori Statutory Board
Year to Date @ 31 March 2019
(FYE June 2019)**





Financial Management Report April 2019

File No.: CP2019/09618

Ngā tūtohunga Recommendation/s

That the Independent Maori Statutory Board:

- a) receive the Financial Management Report to 30th April 2019

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Boards) financial position as at 30th April 2019.

Whakarāpopototanga matua Executive summary

2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
3. Total expenditure is tracking under budget at 66.6%.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Financial Management Report April 2019	17
B	April MTD	19
C	April YTD	21

Ngā kaihaina Signatories

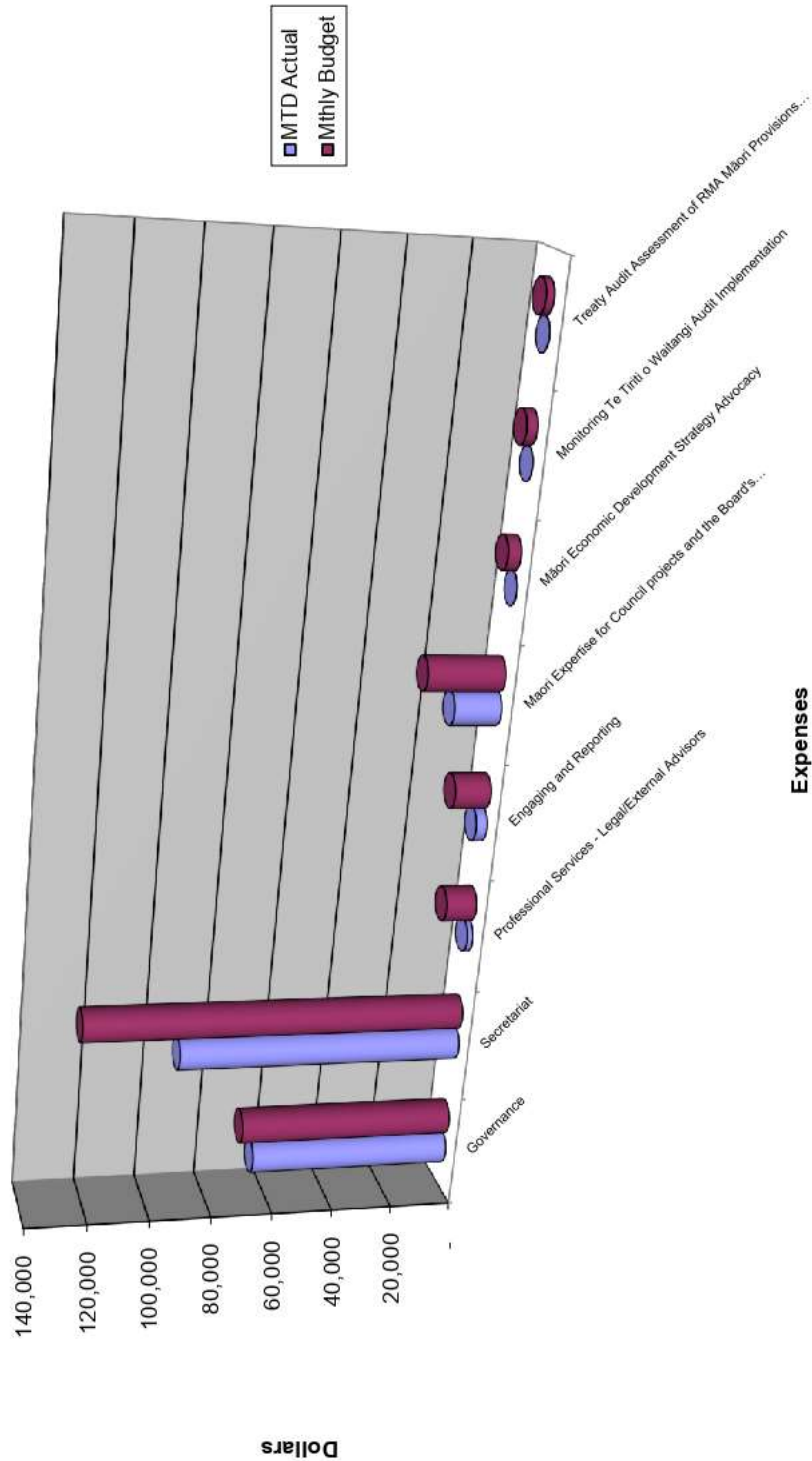
Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



Financial Report for April 2019										
	Notes	Annual Budget Excl GST	Mthly Budget	Apr Expenses	Variance	% Variance	Previous YTD	Total YTD Apr 2019	Budget Remaining	% total budget
Governance										
Board Remuneration	1	740,760	61,730	62,220	(490)	-0.8%	551,497	613,717	127,043	82.8%
Expense Reimbursement		56,000	4,667	3,338	1,329	28.5%	16,501	19,839	36,161	35.4%
Training		42,000	3,500	0	3,500	100.0%	1,232	1,232	40,768	2.9%
Total Governance Expenses		838,760	69,897	65,558	4,338	6.2%	569,230	634,788	203,972	75.7%
Secretariat										
Temporary support				12,600			146,576	159,176		
Salary Expenses				79,719			751,882	831,600		
Totals to be covered by Secretariat Salaries		1,365,974	113,831	92,319	21,512	18.9%	898,457	990,776	375,198	72.5%
Office		119,000	9,917	10,989	(1,072)	-10.8%	70,003	80,992	38,008	68.1%
Total Secretariat Expenses		1,484,974	123,748	103,307	20,440	16.5%	968,460	1,071,768	413,206	72.2%
Professional Services										
Legal	2	60,000	5,000	-	5,000	100.0%	3,442	3,442	56,558	5.7%
Planning experts for monitoring Maori Provisions		60,000	5,000	1,813	3,187	63.7%	4,781	6,594	53,406	11.0%
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Total Professional Services		260,000	21,667	5,263	16,404	75.7%	83,339	88,602	171,398	34.1%
Work Program										
Maori Expertise for Council projects and the Board's strategic priorities		300,000	25,000	15,200	9,800	39.2%	176,027	191,227	108,773	64%
Maori Economic Development Strategy Advocacy		50,000	4,167	-	4,167	100.0%	15,000	15,000	35,000	30%
Monitoring Te Tiriti o Waitangi Audit Implementation		40,000	3,333	-	3,333	100.0%	-	-	40,000	0%
Treaty Audit Assessment of RMA Maori Provisions and Monitoring of Audit Implementation		30,000	2,500	-	2,500	100.0%	-	-	30,000	0%
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Notes:										
	1	Board remuneration subject to any remuneration review as applied to council elected members.								
	2	In addition to the direct funding for Maori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an agreed sign-off process between council and the IMSB to ensure there is no duplication of effort between the two organisations.								



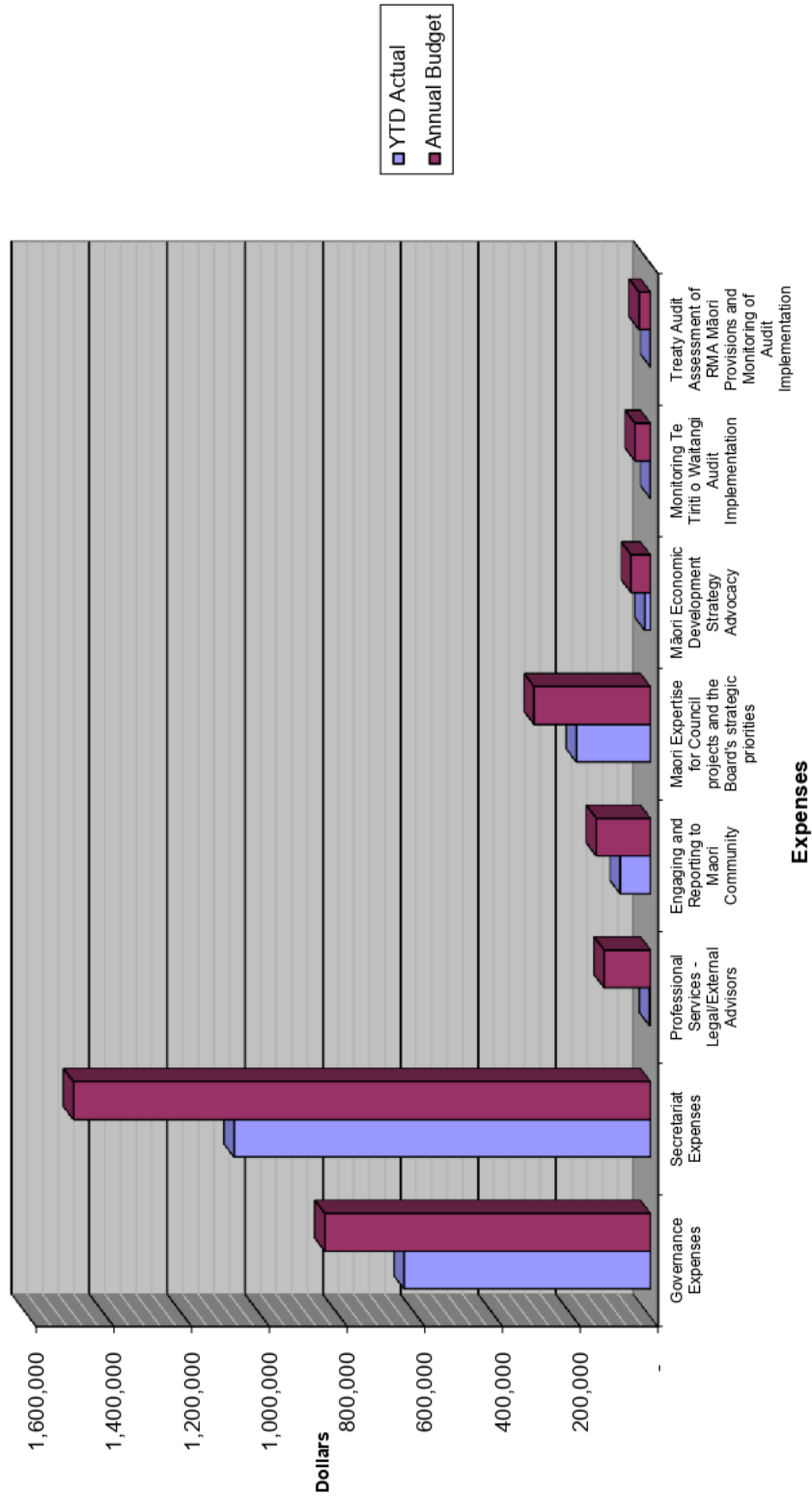
Independent Māori Statutory Board
Month to Date @ 30 April 2019
(FYE June 2019)



Expenses



**Independent Māori Statutory Board
Year to Date @ 30 April 2019
(FYE June 2019)**





Update Board Strategic Work Priorities - June 2019

File No.: CP2019/08919

Item 7

Ngā tūtohunga Recommendation/s

That the Independent Maori Statutory Board:

- a) receive the Board Strategic Work Priorities Report June 2019

Te take mō te pūrongo Purpose of the report

1. The purpose of this update report is to update the Independent Māori Statutory Board (the Board) on its strategic work priorities

Horopaki Context

2. For 2019, this report has been organised to correlate with the Board's Long-Term Plan business cases and the Board's key documents. Secretariat staff will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way

Ngā tāpirihanga Attachments

No.	Title	Page
A	Update Board Strategic Work Prorities - June 2019	25

Ngā kaihaina Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Maori Statutory Board CEO



UPDATE BOARD STRATEGIC WORK PRIORITIES JUNE 2019		
Board priorities	Allied Work	Update Deliverables / Upcoming Issues
BUSINESS CASES		
<p>1. Māori Economic Development “establish a Māori Entrepreneur Fund to co-design and implement a Māori enterprise centric accelerator/innovation lab and eco-system connector”</p>	<p>Fund and Lab</p>	<p>The Board continues to advocate for ATEED and TSI to provide affordable Tech Hubs in South and West Auckland that Māori can access.</p> <p>TSI are now focusing on West Auckland. At this stage it is too early to report on. We have been advised that the look and feel of TWI (The Western Initiative) will be as per the design of the West community and is not a replica of TSI (The Southern Initiative). We will continue to monitor the progress of this initiative.</p>
	<p>Increasing participation of Māori in Business Ecosystem</p>	<p>ATEEDs commitment to building Māori cultural capability is being demonstrated through activities such as focusing on opportunities to incorporate Auckland Council’s Te Reo Māori policy and fostering strong and positive relationships with Mana Whenua by including them in decision making and the development of programmes.</p> <p>ATEED’s Strategic Framework has three cross cutting themes, the first of which is Māori economic growth.</p> <p>The Board recently recommended to ATEEDs board that they use their advocacy role to increase resources for initiatives that strongly increases a Unique Māori Identity in the city and region. More Māori design in the built environment, Public Māori Art, bi-lingual signage, support and contract opportunities for Māori artists, support for Marae to provide quality facilities and services.</p> <p>Tourism The Board secretariat has provided advice aligned to the Board’s position paper to the Auckland Destination narrative and positioning work and the Council submission on the Aotearoa/NZ Tourism Strategy.</p>



Auckland Destination Positioning and Narrative Project

The purpose of this project is to clarify and develop Auckland's positioning and narrative for the visitor economy, and articulate a unique proposition for the region, and to differentiate Auckland from other parts of New Zealand and other international cities.

A key deliverable of the Destination AKL 2025 strategy, launched in May 2018 is the work ATEED is doing with Destination Marketing Agency, Destination Think! to undertake research internationally and domestically to identify Auckland's unique attributes and assets. We have been a part of the extensive engagement/consultation process.

Research results showed:

- That Auckland's unique combination of Economy, Nature, Māori, Urban and Multi-Cultural distinguished it from the rest of New Zealand, however there were gaps in how the world perceives Auckland, what our city projects to the world, and how residents view their city. Two main gaps that emerged relate to Auckland's urban-ness and its Māori potential.
- ATEED has convened a Marketing Advisory Group (representative of the visitor sector), to develop a destination positioning and narrative framework. We will ensure that ATEED works closely with Māori stakeholders to frame how Tāmaki Makaurau/ Auckland is presented to the world, especially the opportunities in 2021.

Māori were represented at all workshops, and there was a dedicated workshop with the Tāmaki Makaurau Marae Collective.

A report on The Destination THINK! Piece will be prepared for August Board meeting.

Economic Development

The Board is working with ATEED Māori E.D staff to develop a research project to profile the Māori economy in Tāmaki Makaurau and also develop a register of Māori businesses in Tāmaki Makaurau.



		<p>Special mention The Board has brokered relationships between <i>ARA Journeys</i>, Council, ATEED, Panuku and TSI, who have collaborated on community driven initiatives. They have created an app, <i>Te Herenga a Manu</i> as a 21st century way finder. <i>Manu</i> is a bi-lingual character that tells cultural stories to help people, particularly rangatahi, to navigate and connect to the taiao and ancestral stories.</p> <p><i>ARA Journeys</i> are a finalist at the 2019 Callaghan Innovation HiTech Awards. They have also been invited to participate on the ALPHA start-up track at RISE 2019, in Hong Kong, which is considered to be "<i>The best technology conference on the planet.</i>"</p>
<p>2. Unique Māori Identity <i>"co-design a programme with Māori to reflect the dimensions of "Hear, See and Experience"</i></p>	<p>Embed Te Reo Māori Language Strategy and Implementation</p> <p>Te Aranga Principles</p>	<p>Māori Design Outreach Research We are liaising between ATEED and the Auckland Design Office (ADO) to undertake a Māori design outreach research project. ADO will also be working with Council's research unit RIMU and Ngā Wao o te Tui Māori research centre - UniTech.</p> <p>The project will consider the landscape holistically and what it means from a Council/CCO perspective, to tie into incentivise buy-in. The need to understand how to attract young, creative and talented people into the higher value employment within the design industries and build pipelines for them to ensure that they are supported on the way through. The work is in its early stages.</p> <p>A significant barrier for this project is funding. The Board has advocated for ADO Māori Design team to be better resourced, using the Māori outcomes (underspend), including elevating the Māori Design Lead role to be elevated to a tier three.</p> <p>ADO are also commissioning a piece of research to look at the design engagement process adopted for the Downtown Infrastructure Delivery programme – capturing the innovation in there and keen to capture</p>



		<p>learnings to help improve practice within Tāmaki Makaurau. Funding is sorted, provider is sorted and Mana Whenua have endorsed the reviewer. A Research Steering Group to help with review oversight and research rigour is being established, and they have requested a representative from the IMSB to be a member on the panel.</p>
	<p>Signage and Place Names Māori Public Art</p>	
	<p>Signature Events</p>	<p>The Board has strongly recommended that ATEED support Te Matatini 2021 and allocate more budget/resources. ATEED staff will work with an Auckland Council lead who will be responsible for consulting and coordinating a Council Group wide response for Te Matatini.</p> <p>Also, The Board recommended that ATEED leads the Tāmaki Herenga Waka Festival in 2020 that includes Mana Whenua and the Waka Ama clubs so that the event has a better chance of a high participation rate by Māori and provides a vibrant and dynamic event that will assist with promotion and marketing.</p>
	<p>Māori Cultural Heritage Programme Restore and enhance/innovative technologies</p>	
<p>3. Māori Sites of Significance and cultural landscapes "establish a fund for site infrastructure development"</p>		
<p>4. Rangatahi "establish a leadership forum, fund and scale up initiatives"</p>	<p>Supporting Better Futures for Rangatahi</p>	<p>Viaduct Village Māori and Pasifika Career Discovery Day Hosted by Auckland Transport (AT), ATEED, Air New Zealand, ASB, Datacom, Fonterra, Gentrack, KPMG, Microsoft and Spark who have identified diversity issues across the corporate sector and are therefore committed to increasing the number of Māori staff. Over 100 university and secondary students attended the Māori and Pacific lead approach through interactive sessions, graduate panel, and future of work workshops on the day. AT provided free transport to and from the venue for students. As part of the evaluation process the Board will be advocating AT and ATEED widen invitations to include secondary</p>



<p>schools with high Māori enrolments to strengthen rangatahi engagement and access to these corporate career pathways.</p> <p>Rangatahi Climate Change Summit Council in partnership with Parekore ki Tāmaki hosted the Conscious Climate Mana Rangatahi Summit at Ruapotaka Marae to korero with more than 100 rangatahi about climate change from a Te Ao Māori perspective and the role of rangatahi as kaitiaki. The rangatahi lead summit provided a platform to develop their own climate action framework to support the development of Council's Auckland Climate Change Action Plan. The Board has been advocating Council deliver rangatahi led projects such as these to support effective rangatahi participation and leadership as part of its Auckland Plan commitment. Parekore ki Tāmaki will be presenting their findings at the next Environment and Committee June meeting.</p> <p>Tertiary Public Transport – Campus Shuttles Students studying at University of Auckland, Massey University, and Unitec have access to free shuttle services that operate between campuses. AUT charge a lower cost fare whilst MIT do not provide a free nor discounted shuttle service. A cost comparison against Auckland Transport Hop Card student concession card that allows 20% discount on adult fare has been provided to Sapere as part of their presentation on Public Transport Cost to the Board.</p> <p>Rangatahi Quick Statistics Update Rangatahi Quick Statistics Report is being distributed across Council and has proven to be a useful advocacy tool by staff for delivering rangatahi projects, programmes, engagement initiatives to ensure Māori secondary school students are identified. The Board will continue to distribute and monitor effective usage of this resource by Council.</p> <p>Election Planning Team Board feedback for improved and effective engagement strategies has been provided to the election planning team to increase Māori voter participation for 2019 elections. Recommendations will further guide the delivery of their engagement action plan in partnership with TSI and Te Waka Angamua.</p>	



		<p>Youth Connections transfer to TSI & TWI</p> <p>Following an independent review, and with support from the Tindal Foundation philanthropic funder, the Youth Connections programme transferred from the Community Empowerment department to TSI and TWI in November 2018. The team has grown from 4 to 34 staff and has combined all previous work programmes under the banner of shared prosperity with priorities on quality training, employment, enterprise and social procurement. Key focus sectors are targeted at the eco-friendly, digital technology and customised design economies. The secretariat will continue to monitor progress.</p>
	Co-governance	Co-governance is being addressed in part by Council's response to a Treaty Audit action. Council is undertaking some initial thinking to develop a framework for governance.
	Council capability	
	Iwi Management Plans	Reported separately
	Whakahono a Rohe Agreements	No further progress.
	Council's Māori Cultural Initiatives Fund and Marae Development Papakainga	
	Council's Māori Housing programme	
	Panuku	The Board Secretariat will prepare some advice for the Pukekohe Unlock Project Plan.
	Unitary Plan	Historic heritage are working on plan changes to amend schedule 14 and are working towards improvements to Māori Values and the connections the sites have to the sites of significance to Mana Whenua.
<p>5. Relationship Agreements</p> <p>"a co-governance work programme, dedicated resourcing/fund, increase council capability, refresh iwi management plans and funding for Whakahono a Rohe Agreements"</p>		
<p>6. Empowered Marae and sustainable Papakainga</p> <p>"address needs identified"</p>		
<p>7. Quality Affordable Housing for Māori</p> <p>"a comprehensive intervention for affordable housing, a centre for Affordable Housing Innovation and a Centre of Excellence and Innovation"</p>		
<p>8. Regional Planning and the Auckland Regional Plan</p>		



	Plan Changes	The Board has submitted on Plan Change 20 Rural Activity Status. Next stages in the process are Council will analyse and summarise the submissions and report back early June 2019. We will progress work with our expert planner to prepare for next stages of the plan change.
	Regional Planning	The working group for the Waiheke Area Plan is having regular workshops to discuss issues to be considered and addressed in the area plan. Recently subdivisions, water quality, waste water and monitoring has been discussed.
	BOARD CORE INSTRUMENTS	
Treaty Audit 2017-18	Council Treaty Audit Response Programme	The Waharoa Group met on 28 May 2019 to review some of the action project plans and review evidence to close some of the actions. Board secretariat hosted a workshop with Council on improving performance management. This supports a key recommendation from the PwC Review into Expenditure and the Treaty Audit 2018.
Council Treaty Audit Responsiveness Programme	Māori Responsiveness Plans Māori Employment Strategy	
Monitoring and Evaluation	The Māori Report for Tāmaki Makaurau 2016	See the <i>Update Report on the Whanaungatanga Report</i> on the agenda. The set of five Māori value reports aligned to the Māori Plan will be completed by July 2019 with the final value report of Wairuatanga being reported to the August meeting. An omnibus report that combines all the values reports will be presented at the October 2019 Board meeting.
	Board's Data Strategy Implementation	There will be a review of the status of the Data Strategy Implementation when the set of five Māori value reports are completed. This will include the processes for the Board's data management and the future schedule Māori Plan Value Reports.
	COUNCIL PROCESSES AND DOCUMENTS	
Te Toa Takitini		Refer separate report on the agenda.
Auckland Plan		Over May the Secretariat provided advice to Council on whanau wellbeing indicators for the Auckland Plan.



Attachment A **Item 7**

		<p>Council is reviewing some of its Auckland Plan supporting strategies. The Secretariat will provide advice on the refreshed Economic Development Strategy that correlates with the Māori Plan, NZIER reports and relevant position papers.</p> <p>On 2 July there will be an update on the Annual Plan implementation to the Planning Committee.</p>
Annual Budget		<p>Mayoral proposal for the Annual Budget 2019/20 was considered at the Finance and Performance Committee 22 May. The budget for Te Toa Takitini will remain as mandated in the LTP 2018/28 (i.e. \$150m over 10 years). An update on any further initiatives/proposals of interest to the Board will be provided at the Board meeting.</p>
CCO Strategy	Council's Statement of Intent and Reporting Cycle	<p>Council's 'shareholder feedback' on CCO draft Statement of Intent (SoI) was agreed at the Finance and Performance Committee's April meeting. Board feedback was included in the feedback. Final SoI's will be reported to the committee in June or July 2019.</p> <p>Following advocacy from the Board Chair, the Council group quarterly reporting template is also being amended to more clearly show progress on budget performance against Maori Outcomes (which will include CCO projects and programmes).</p> <p>CCO Appointments The Board continues to signal growing concern for the lack of diversity and lack of Māori candidates for CCO appointments through Council's current recruitment supplier Kerridge Partners. Council have signalled a review of this appointment process including recruitment supplier to mitigate this equity issue.</p>
SUBMISSIONS		
	Tax Working Group (TWG)	<p>In early 2019 the Board inputted to the Council submission to the TWG's Interim Report. Although the Government has said 'no' to a general capital gains tax, there are still a few recommendations that could have positive or negative implications for Maori (Mana Whenua in particular) as identified below:</p>



	<p>1) Requesting the Productivity Commission to add consideration of a vacant land tax to their enquiry into Local Government Funding – it is intended to incentivise development by land bankers but could also possibly apply to any Treaty Settlement Land zoned for urban development purposes. The Council will be able to submit on this issue once the commission puts out their report and the Board Secretariat will be able to input to that as part of the future submission process.</p> <p>2) The Council's submission on the TWG's Interim report included points from the Board that supported the TWG's recommendation that the 17.5% tax rate remains appropriate for Māori Authorities, and also sought that this be extended to subsidiaries of such authorities on the basis it would reduce compliance costs and simplify business structures for such entities (e.g. not disadvantage setting up commercial entities). The Government decided that this should be 'Considered for inclusion in the next step work programme (Tax Policy Working Programme)'</p> <p>3) Similarly, the submission supported the TWG to make a number of technical refinements to the Māori authority rules. The main suggestion is to apply a default 17.5% resident withholding tax rate for distributions from Māori Authorities. The default resident withholding tax rate is currently 33%, so Māori authority members on the 17.5% rate will be subject to additional taxation of 15.5% if they do not provide their IRD numbers and file a tax return. As few such registered members do, this income is effectively overtaxed. The Government decided that this should also be 'Considered for inclusion in the next step work programme (Tax Policy Working Programme)'</p>
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Communications Report	
Media	Media activity for the reporting period has included:



	<ul style="list-style-type: none"> The chairman was interviewed by Waatea News talkback host Dale Husband on April 10th as part of the ongoing arrangement to update Waatea listeners on Board meetings and the IMSB's work programme. The Board secretariat were provided with regular updates of news coverage on matters relating or relevant to Board and Council activities during the reporting period. News media for April and May included statement in support of the Salvation Army Kiwibuy proposal and promotion of the Auckland Māori Housing Summit.
<p>Website & Social</p>	<p>LinkedIn</p> <p>The Chair's post promoting the Auckland Māori Housing Summit received over 2,100 views and drove a significant spike in traffic to the Board website on that day.</p> <p>Website</p> <ul style="list-style-type: none"> At the time of drafting this report, in the period since the April Board report there 1,362 users of the website across 2000 sessions. Web use increased considerably over the February-April period. In addition to the spike from the Chair's LinkedIn Post, peak usage was on 2nd May and 13/14 May which coincided with the discussion papers going up on the Housing Summit Webpages and a stakeholder email about that, and with the Summit dates themselves. <p>TinoAKL</p> <ul style="list-style-type: none"> Content in April and May focussed on environmental matters, particularly water quality and Māori youth participation on the Council water Plan consultation as well as promotion of community support for Marae recycling. There was also promotion about access to Māori Battalion information at Auckland War memorial around ANZAC Day, archive footage from Monty Soutar about the Māori Contingent at Chunuk Bair; and promotion of planting programme for Auckland Maunga. The site membership grew slightly in late April to currently has over 1,350 active followers. Posts reaches 46,742 people with post engagement up 25% in the last 28 days with about 2,100 active engagements on the pages. The highest reach for a single post was 44,000 in relation to landscape improvement on Māngere Maunga.
<p>The Māori Report for Tāmaki Makaurau</p>	<p>Most communication activity was in support of preparing communication materials and web content for the Auckland Māori Housing Summit and final production of the Kaitiakitanga Report.</p>



Health and Safety June Update										
Risk Register	Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible	
	Change of floor levels in the entrance to tenancy		Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Kimiora Brown/Norelle Parker	
	Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip /fall			M	Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Kimiora Brown/Norelle Parker	
	Hotwater tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Kimiora Brown/Norelle Parker	
	Doors to toilets – heavy to manage	Toilets	For small children/seniors					Weekly	Kimiora Brown/Norelle Parker	
Office Status Update										
Incident Injury Report	The Health and Safety e-module has been completed successfully by all staff.									
New Hazards	First Aid refresher course required for Catherine Taylor and certificate for other staff members - work in progress. Workplace assessments for all staff have been completed.									
Nil	Nil									



International Accommodation Approval

File No.: CP2019/09736

Ngā tūtohunga Recommendation/s

That the Independent Maori Statutory Board:

- a) receive the report
- b) approve retrospective international accommodation for the Board Chairman to Samoa in May 2019 to present at the Bluesky Samoa Sustainable Business Investment Showcase

Te take mō te pūrongo Purpose of the report

1. To approve retrospective international accommodation in Samoa

Whakarāpopototanga matua Executive summary

2. The Board Chairman was invited to be a keynote speaker at the Bluesky Samoa Business Investment Showcase. International flights were paid for externally by the hosts. <https://sinalei.com/bluesky-samoa-sustainable-business-investment-showcase/>
3. Promo information for the event is as follows:
 - Samoa is open for business. Whether looking for investment opportunities, have a product or service to sell or simply seeking remarkable locally made and sourced products for home markets, the “Samoa Business & Investment Showcase” is the perfect platform for your business.”
 - Put simply, this unique series of events seeks to facilitate interaction between international and Samoa enterprise of all shapes and sizes and at all levels. With conference room and display areas for product and service exhibitions, guest speakers to inspire and potential partners to connect, this series aims to develop local and international pathways for the sustainable development of multi-industry commerce.
4. Samoan senior government officials and international business leaders attended this event providing opportunities to promote the role of the Board, network and consider opportunities for future ventures.
5. Accommodation costs amounted to \$1884.60

Ngā tāpirihanga Attachments

There are no attachments for this report.



Item 8

**Ngā kaihaina
Signatories**

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



Kāinga Strategic Action Plan update

File No.: CP2019/09351

Ngā tūtohunga Recommendations

That the Independent Maori Statutory Board:

- a) receive the report on the Kāinga Strategic Action Plan Update
- b) note the next steps indicated in the report.

Te take mō te pūrongo Purpose of the report

1. To update the Board on Auckland Māori Housing Summit 2019 and the Kāinga Strategic Action Plan, and endorsement by other organisations.

Whakarāpopototanga matua Executive summary

2. The Auckland Māori Housing Summit 2019 (the summit) was held on Tuesday 14 May. Summit attendance aligned with expectations at around 140.
3. Feedback has been positive reflecting on the quality of the event, and the opportunity to hear directly from Ministers. The Outcomes Panel was also very well-received.
4. The Kāinga Strategic Action Plan (Kāinga plan) was formally launched at the summit demonstrating the Board's commitment to facilitation and consolidating the support of others.
5. Te Matapihi, Community Housing Aotearoa, Te Puea Memorial Marae, New Zealand Housing Foundation, Habitat for Humanity, and Emerge Aotearoa - have followed the Board in endorsing the Kāinga plan recognizing its unique political positioning, focus on whānau outcomes, and the Board's role based on its statutory responsibilities.
6. This report proposes next steps to leverage the summit's success and status of the Kāinga plan, including reporting on the plan and consideration of an expanded 2020 summit. The inter-connectivity of the summit and the Kāinga plan is important:
 - a. Advocacy for Kāinga actions is promoted organically through future summits;
 - b. The summit acts as a reporting mechanism for Kāinga progress, but plays a wider role for our stakeholders in networking, reach to government and Auckland Council, and bringing Ministers to meet with Maori and stakeholders.

Horopaki Context

7. The Kāinga plan consists of thirty-four actions flowing from nineteen Headline Outcomes and six Key Targeted Directions. It covers broad housing interests, has been 'implementation-ready' for 5 months, and has now been publicly launched.
8. Government endorsement of the Kāinga plan is defined in the letter received in December setting out areas of alignment.
9. The principal means of progressing actions is direct advocacy on each action. This requires caution in negotiating the meaning of each action, maintaining community intent, working across all levels of government, and being realistic about timeframes.



10. Auckland Council is yet to endorse the plan but following Board advocacy the Planning Committee has discussed it in some detail. The move to seek endorsement by the committee in May paused as that committee meeting was cancelled.

Tātaritanga me ngā tohutohu Analysis and advice

Auckland Māori Housing Summit 2019

11. The purpose of the 2019 summit was to report back to stakeholders on activity in the sector since April 2018, and to mark progress on and launch the Kāinga plan.
12. The summit successfully brought Maori and stakeholders together, and face to face with government, and supported korero about housing issues and the Kāinga plan. The breadth of the plan was well represented by the broad group in attendance.
13. The summit supports but plays a role beyond the Kāinga plan, including facilitation of unfettered engagement between Maori stakeholders and government, and as a forum in which the voice of stakeholders has a central role. Both were successfully achieved.
14. The 2019 summit featured the Outcomes Panel which demonstrated an innovative approach in promoting outcomes by celebrating success and success models. The panel also highlighted the breadth of stakeholders backing the Kāinga plan.

Leveraging the inter-connectivity of the summit event and the Kāinga plan

15. The success of the 2019 summit and the launch and overall status of the Kāinga plan mean both are well-recognised now, with the Board driving both kaupapa forward.
16. A clear strategic approach to leveraging their potential will be framed around a proposed Auckland Māori Housing Summit 2020, a major future milestone.
17. 2020 is central government election year and the summit will fall close to the next National Māori Housing Conference (date TBC; earlier in 2020 to avoid election). Setting our sights on a summit 2020 event enables us to:
 - a. reframe and modify the summit format with a view to optimizing the 2020 timing, broadening scope, building audience and achieving impact;
 - b. consider the kaupapa of summit 2020 – Kāinga plan and any other matters;
 - c. undertake more detailed planning over a longer period; and
 - d. build a detailed advocacy strategy for the Kāinga plan culminating in the summit event (using the summit as a driver for advocacy).
18. The opportunity to grow the summit is on the community and stakeholder side, in attracting and sharing information with a wider group. A long lead in will support this and enable development of a broader scope. Key options to modify the summit are:
 - a. increasing the duration of the summit to 2 or 3 days, which could include –
 - i. Day 1: wananga/community korero on Kāinga plan and other issues
 - ii. Day 2: Ministerial speeches, Q and A, and community response
 - iii. Day 3: local, national, international practice and change models; and
 - b. including options for workshopping, wananga (break-out sessions), and coordinated forward planning for organisations and advocates (day 1, 3).
19. The opportunity is open to grow the relevance of the summit on the local, national and even international scale, primarily (but not only) to drive Kāinga plan outcomes. Early planning for a larger scale event supports advocacy leading into election year.

Kāinga Strategic Action Plan progress

20. The Kāinga plan is gaining traction and the Board remains the subject matter expert and the principal source of information for implementation, meaning, and strategy.
21. Information sharing is required to socialise plan content, as is more specific reporting on progress to communicate success and obstacles. As examples, a 2018 year-end report on



the Kāinga project captures work to that point (**attachment A**) and an 'activations' report captures current activity against action areas (**attachment B**).

22. Data reporting will emerge as delivery agencies respond to Kāinga actions, and the Board as the pivot point of the plan will in turn use that data in reporting.

Ngā koringa ā-muri

Next steps

23. Next steps include:
- maintain momentum with communications and engagement, including summit report back and direct meetings with endorsing entities and others;
 - work with Ministry of Housing and Urban Development on their Māori work programme (across HUD, TPK, HNZ, and future UDA) to ensure that Kāinga Plan implementation is of a high quality and is timely and;
 - progress Auckland Council endorsement including in Planning Committee;
 - develop Board strategy and priorities including Summit 2020 options.

Ngā tāpirihanga

Attachments

No.	Title	Page
A	Kainga - 2018 Year End Report	43
B	Kainga - Activations April 2019	53

Ngā kaihaina

Signatories

Authors	Brennan Rigby - Principal Advisor Social Outcomes
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Maori Statutory Board CEO



KĀINGA STRATEGIC ACTION PLAN

A PLAN TO IMPROVE HOUSING OUTCOMES FOR MĀORI IN TĀMAKI MAKĀURAU

2018 YEAR END PROJECT REPORT

Item 9

[Kāinga strategic action plan](#) | 2018 achievements: 2019 opportunities

What was this project about and why did it happen?

An action plan to improve housing outcomes for Māori in Auckland was called for at the Auckland Māori Housing Summit in April 2018. This project was about undertaking a scoping exercise on that proposition and developing that action plan.

At the summit, attendees identified the dire housing needs of many Māori whānau in Auckland. Ministers Phil Twyford and Nanaia Mahuta agreed action on housing outcomes for Māori was required, and that it was critical to talk about *kāinga*, not just housing.

For decades housing outcomes for Maori overall in Auckland have not only been poor but in deterioration – getting worse.

The Ministers also acknowledged that an action plan would be a useful approach to achieving change. The project evolved out of that convergence of understanding between the community and government, which included a strong Mana Whenua, Mataawaka, community, Auckland Council and cross agency voice.

More info on the project and why it happened

For many Maori, whānau, for a high proportion of the Māori population of Auckland, and for both Mana Whenua whānau and Mataawaka whānau, housing outcomes have been deteriorating illustrated by a declining ownership rate, increasing housing poverty and financial and lived-experience housing stress, and a declining availability of state housing support proportionally to the population.

Some commentators have suggested our housing crisis is not about supply, but about the poor performance of our rental sector. Poor treatment by landlords including the state, lack of tenure security, and poor quality rental housing stock make home ownership the only real way to experience control over these factors in New Zealand. Quality safe secure rental options could make a real difference.

The Kāinga plan, and the advice that has driven it, aligns with this commentary, agreeing *the crisis is not only about supply*, but about the way we think about the housing system and the meaning and importance of housing in whānau life.

The Kāinga plan says we need to place people and whānau at the centre of our thinking. The simplicities and complexities of whānau wellbeing through housing – keeping whānau well, and

Attachment A



supporting them to better whānau outcomes, must be elevated above the simplicities and the complexities of development economics.

This is obvious, but as such it provides an important and useful test to understand where we are at. When we hear about KiwiBuild, Housing New Zealand, Homes. Land. Communities., do we hear mostly about development economics, or whānau wellbeing?

The Auckland Māori Housing Summit (2018) was convened to hear issues and ideas from Māori in Auckland, and to create a direct engagement between Ministers and Māori in Auckland, on housing. The summit resulted in a clear call for action to improve outcomes through an action plan which targeted options for real change.

What have we done so far?

We convened the Auckland Māori Housing Summit to explore options for Māori outcomes and bring our stakeholders together and have a chance to hear from the government.

We identified an opportunity to explore how the new government's KiwiBuild programme would be tailored in Auckland to deliver outcomes for whānau – so we set an agenda around that kaupapa.

The summit was successful, with over 100 attendees. Agreement was reached that an action plan to improve housing outcomes for Māori was required.

The Independent Māori Statutory Board (the Board) undertook a scoping exercise and formally received and approved the scoping report in July. At the same time the Board approved further work – developing the action plan itself. This included stakeholder engagement and plan development, including community and expert wananga.

We also worked with government agencies, Auckland Council and other potential action owners, with a view to reaching agreement over the plan by the end of 2018.

The Kāinga Strategic Action Plan was approved by the Board on 3 December, and

- we expect to meet with Ministers Twyford and Mahuta in Feb 2019, to discuss endorsement
- The government has already established a new Associate Minister of Housing role and committed to a Māori Housing Unit in the new Ministry of Housing and Urban Development
- Auckland Council have indicated there is a strong alignment council's drivers and aspirations
- Some community organisations have also expressed an interest in endorsing the Kāinga plan

We are continuing to work on the development of a government work programme to be led by the Ministry of Housing and Urban Development.

[More info on what we have done so far](#)

Representatives of Te Matapihi and the Independent Māori Statutory Board met in December 2017 to discuss how the organisations could help ensure Māori benefitted from new impetus in scale development in Auckland under the new government and KiwiBuild.

It was agreed an Auckland housing summit to explore options for Māori outcomes would be a good place to start; an opportunity to hear from our stakeholders, hear from the government and/or Ministers, and bring in other rōpū such as marae, iwi, and Auckland Council. We approached Ministers Phil Twyford and Nanaia Mahuta to offer a date for the summit, and we proceeded to convene the first Auckland Māori Housing Summit in April 2018.



The summit was successful, with over 100 attendees. Ministers' speeches demonstrated a high level of commitment to improving housing outcomes for Māori, and remained with us for a long 'Q and A' session. During the afternoon, attendees participated in a large round table issues discussion raising a range of issues and proposing a range of options and solutions.

During the summit attendees said an action plan to improve housing outcomes for Maori was required, and the meaning and sentiment of this call was important. One comment heard at the summit was that people wanted to see change to the lived experience of whānau in Auckland, and not a long public sector led planning process.

The Board was well placed to act on this and immediately committed to undertake a scoping exercise. The Board received and approved the scoping report in July, and at the same approved a second tranche of work – developing the action plan itself.

Between July and October we undertook a range of stakeholder engagement and plan development activities, including convening a series of community and expert focused wananga in Auckland.

We also initiated the process of engaging with government agencies, Auckland Council and other potential action owners, with a view to reaching agreement over the future plan.

In accordance with direction from the summit, we aimed to complete the development of the action plan by November in time for the National Māori Housing Conference, and seek Ministerial/government endorsement by December, or the end of the year.

The process of engaging with potential action owners provided an important measure of progress and feedback loop to understand how the aspirations expressed at the summit were likely to be reflected in an action plan that the Ministers and other action owners would be willing to endorse and agree to.

We developed a view that the Kāinga Strategic Action Plan would be a community based plan – not a government or council one, but that without government and council endorsement the plan would struggle to gain the leverage required to make an impact.

The Kāinga plan was approved by the Board on 3 December, and we have come close to reaching an agreement with a range of proposed action owners.

- We have been in discussion with government agencies and Ministers, and we are expecting to meet with Ministers Twyford and Mahuta in February 2019, to discuss endorsement
- The government has already moved toward alignment with the Kāinga plan, establishing a new Associate Minister of Housing role in November, and committing to ensuring the new Ministry of Housing and Urban Development creates a Māori Housing Unit – yet to be developed
- We have received a letter from the CEO of Auckland Council indicating there is a strong alignment between the plan and council's drivers and aspirations
- We have also heard from some community organisations who are interested in endorsing the Kāinga plan

These interim outcomes represent important stepping stones in creating an operational action plan into which external parties can invest.



What are the key points about the Kāinga Strategic Action Plan

The Kāinga plan implements a dual lens approach – promoting Te Tiriti and the concept of *kāinga*. The plan recognises the social function of housing, over the economic value of housing.

The Independent Māori Statutory Board approved the plan in December 2018, and we are now actively seeking endorsement from action owners.

Actions in the plan focus on 3 categories of action: services, mindset change, and development, and they operate across 3 sets of actors: government, local government, and community.

Whānau outcomes are at the heart of the plan and it includes outcomes for iwi, marae and other Māori entities, and the community housing sector.

The plan is strategic in targeting areas of opportunity. KiwiBuild is driving housing turnover in Auckland, promising new, better quality housing stock, and more of it. The Auckland Housing Programme is creating change at the housing, urban planning and urban space level, and along with this change comes the opportunity to leverage its scale and speed and get outcomes *right* at scale.

A 2019 work programme will drive, oversee, and monitor progress on the plan in 2019.

More info on the key points of the Kāinga plan

The Kāinga plan places whānau at the centre, and also reflects and elevates Te Tiriti as a guiding lens. The United Nations is currently calling for global shift in housing, from housing as an economic unit to recognising the critical social function of housing. The kāinga principle, and the Kāinga plan, share this approach.

As noted above the call for an action plan came from the Auckland Māori Housing Summit in April 2018, and the Board immediately responded by undertaking a scoping exercise and subsequently committing to completing the project.

The plan is strategic in targeting areas of opportunity and identifying risks. The small amount of Māori land in Auckland means while papakāinga developments and relevant planning provisions are raised in the plan, these areas of focus are unlikely to provide a game-changing yield of housing for Māori whānau.

Meanwhile, KiwiBuild is being driven forward at scale through the Auckland Housing Programme and Housing New Zealand. KiwiBuild is important in driving housing turnover in Auckland – while this means some displacement of housing tenants, and community disruption, it also means new, better quality housing stock being injected into Auckland. A compromise that requires careful balancing of interests.

Housing New Zealand is bound to operate in a business like fashion – generally meaning HNZ cannot give land away to iwi, NGOs or the community housing sector for example, but can partner with other entities in development and tenancy management. The Kāinga plan provides some opportunities to explore the potential and the limits of those kinds of arrangements.

A work programme is being developed to drive, oversee, and monitor progress on the plan in 2019. This is likely to be managed by the Board, and this means it will remain an action plan about community voice and advocacy rather than becoming a government-owned programme.



What were the highlights of the project in 2018?

- **Mandating project:**
 - Defining, leveraging and delivering on a strong mandate
 - Utilising Māori and community expertise in meaningful and innovative ways
- **Scoping:**
 - Effective scoping exercise enabling Board commitment
- **Development:**
 - Coordinated approach to government agencies building knowledge and insight
 - Successful engagement with Auckland Council stakeholders
 - Achieving alignment with key sector project led by Auckland Council
 - Agile approach to drafting plan
- **Communication and socialising plan:**
 - Maintaining momentum and stakeholder relationships
 - Successful effective consultation process
 - Positive feedback on the dual lens approach, our process, engagement, and plan structure
 - National Māori Housing Conference presentation and communications effective
- **Project milestones:**
 - Ministerial acknowledgement at National Māori Housing Conference
 - Board approval of the agreed plan in December
 - Offers of independent endorsement from various sector organisations
 - Successful project delivery within the proposed timeframe (2018)

More info on the 2018 highlights

- ✓ Defining, leveraging and delivering on a strong mandate:
 - The summit and subsequently the Board have provided strong mandate for this project to progress
 - Having this mandate means we have strong governance and stakeholder support, and there is a commitment to on-going resourcing of this advocacy
- ✓ Utilising Māori and community expertise in successful, meaningful and innovative ways
 - This project offered a unique opportunity to draw together voices to respond to a targeted questions: 'what opportunities are there to improve housing outcomes for Māori in Tāmaki Makaurau?'
 - These conversations included iwi voices, community voices, expert voices, Tāmaki Makaurau voices, Māori leadership voices, and government and council voices
- ✓ Effective scoping exercise enabling Board commitment
 - The scoping exercise identified issues and opportunities, and considered the role an action plan could play for Māori outcomes
 - It also considered whether the Board was in an appropriate entity to lead this work and established a strong rationale for the Board doing
- ✓ The success of the coordinated approach to government agencies to socialise and seek feedback on the plan, to build knowledge and insight
 - It was necessary early on in the project to meet with government agencies to understand how the proposed plan could work in the government space
 - This forum which was brought together regularly between July and October provided a chance for officials to understand more about where the project was heading and why, and for us to ask questions of officials about what was possible



- We also used this forum to co-design an approach to achieving Ministerial approval
- ✓ Successful engagement with a range of Auckland Council stakeholders to socialise the plan
 - We sought out Auckland Council touch points with the housing issues we saw emerging in the plan and invited comments and feedback
 - This included in the area of planning, and discussions with Panuku
- ✓ Achieving alignment with another key sector project led by Auckland Council (Kia Whai Kāinga Tatou Katoa)
 - On-going engagement with Auckland Council and participation in the Kia Whai Kāinga Tatou Katoa cross sector regional homelessness plan enabled that project to be reflected in and possibly elevated by the plan
- ✓ Agile approach to drafting plan
 - Our approach to drafting was to prepare strawman style information sets that made it possible to both engage core stakeholders in drafting and direction setting, and invite comment, criticism and addition from a wider group via email channels
 - This meant that by the time we took the plan out for consultation, many of our stakeholders felt they had already contributed their thoughts.
 - This in itself is not a good outcome, but demonstrates that project stakeholders felt involved at meaningful points in the project.
- ✓ Maintaining project momentum and our stakeholder relationships throughout
 - Once the scoping report had been approved the project was effectively green lit.
 - The first project update was circulated in August which provided some draft headline objectives for the plan, called for feedback, and provided a project timeline
 - From that time the project stakeholder group continued to grow as information was shared ahead of the consultation period in October
- ✓ A successful and effective consultation period in October
 - A final draft plan for consultation was approved by the Board early in October and immediately released for public consideration
 - Consultation on the plan during October included several public meetings and feedback also came in through emails
 - Key messages were mostly structural, enquiring about the place of Te Tiriti in the plan and the strategic flow of the document overall
 - In the final version both of these issues were modified along with many other elements
- ✓ National Māori Housing Conference presentation and communications effective
 - At the summit in April, the national conference was looked to as a chance to re-engage with Ministers, with an action plan for their consideration
 - We took that challenge seriously, and the Ministers had received the final version of the plan at least a week in advance of speaking at the conference
 - The Board's representative presented on the plan at the conference, giving a national audience a look into what had been delivered out of the summit
 - 300 pamphlets providing a brief look at the plan were taken up by the audience
- ✓ Ministerial acknowledgement of the Board at National Māori Housing Conference
 - The Kāinga plan and the role of the Board was acknowledged by Ministers during the conference, reflecting the work that had gone into delivering on that mandate
- ✓ Board approval of the agreed plan in December
 - The final Kāinga plan was approved by the Board on December 3 2018, accepting the modifications made through consultation and not making further changes during the Board meeting



- ✓ Offers of independent endorsement from various sector organisations
 - A number of community organisations began approaching the Board offering to endorse the plan from November
 - This response was not something that had been foreseen, but will be considered further next year
- ✓ Positive feedback on the dual lens approach, our process, engagement, and plan structure
 - Feedback on the strategic structure of the plan, framed through the dual lens following consultation responses, has been positive
 - Feedback throughout regarding process has been positive even in the context of the speed at which this project progressed
- ✓ Successful project delivery within the proposed timeframe (2018)
 - While we were hoping to achieve Ministerial endorsement in 2018, this was a very challenging timeframe to achieve political decision making on an external project
 - What we have achieved is
 - a high level of Ministerial knowledge and insight about the project and the plan, through
 - constant and consistent and joined up communications both horizontally across agencies and vertically within agencies, keeping CEs and Deputy CEs for example in the loop and with confidence in the project and knowledge of its progress
 - A critical success factor here was:
 - Early communication of the project timeline – which was set at the summit the Ministers attended - to agencies and Ministers
 - A clear view toward endorsement in 2019
 - Confidence the plan is being analysed for alignment with agency priorities, including those set by Cabinet Papers

So, where did we get to?

A strategic action plan was proposed at the summit in April, and has been approved by the Board in December.

Two actions promoted in the plan have already been committed to by the government.

During the process we have developed a strong stakeholder group and communications list, backed by a consistent if not sophisticated communications practice of keeping them up to date. We believe stakeholders have been satisfied with the level and nature of communications and information they have received.

A critical challenge for a project of this nature is building public sector insight and buy-in to the project and the plan, from getting officials to meet with project representatives, to achieving endorsement.

We have developed a high degree of confidence from government agencies in the project and high levels of recognition from Ministers. We have worked hard to embed knowledge of our short project timeframe and this is now well-known, and has driven consistent engagement.

We have relied heavily on the community level generation of the call for an action plan as a means to demonstrate the value of the project in the public sector. We have reflected the comments of Ministers at the summit as providing meaningful direction to agencies, and justification for engaging with this project.



The Kāinga Strategic Action Plan has already highlighted to government, council and other stakeholders the essential need to place whānau wellbeing at the heart of our housing activity and planning. It calls for greater, more robust, and more public national strategy setting, and sets the concept of *kāinga* as a non-negotiable.

From the summit we took a clear message around *kāinga*, and we have repeated this message over and over again in various forms. This kaupapa is still in the category of 'easy to talk about, harder to put into policy,' but the plan sets out a number of opportunities to progress that discussion.

Similarly, the finished Kāinga plan also elevates and promotes Te Tiriti, and offers ways to talk about Te Tiriti and the Crown's Te Tiriti obligations in the area of housing.

Ministerial endorsement is anticipated early next year, and this is likely to be an endorsement of specific actions and directions rather than a blanket endorsement of the plan. There are some actions that may be inappropriate for Ministers to endorse and these have been recognised. Action 1 for example, targets Te Tiriti KPIs for agency Executives, but employment KPIs are a matter for the Social Services Commission and Ministers should rightly remain removed from that kind of employment related process.

Discussions are underway to achieve Auckland Council endorsement and that of Panuku Development Auckland.

The plan can also be endorsed by other groups wanting to support the plan or take a role in its future. Some discussions on this are underway but there is scope to really drive the community nature of this plan and leverage the strength of its community voice through endorsement by iwi, NGOs, marae, and others.

Agency work relating to the plan in the Ministry of Housing and Urban Development and Te Puni Kokiri is still progressing in December through to January although this will intensify and speed up following Ministerial endorsement. So there is a sense of all parties taking stock until that happens.

What parts of the project are complete and need no further work?

The Kāinga Strategic Action Plan is now endorsed by the Board, so while action and implementation will need to be negotiated, the plan itself is not intended to change but to stand as a record and call to action.

While the Associate Minister role and the Māori capability in the new Ministry have been announced, work remains ahead to embed, support, and utilise these new provisions for iwi and whānau outcomes.

What is on the boil right now that needs more work or attention?

- Developing and agreeing a government work programme, and our own
- Exploring endorsement of the plan by a range of stakeholders and understanding what that means in practice and the value it will add
- Getting back to stakeholders before Xmas and keeping them informed and engaged
 - Thanking them for input during consultation phase
- Developing **PILOT options** as opportunities in the AHP for Ministers to green light
- Architecture award for urban Māori design and urban papakāinga development
- Design of the HUD Māori capability – scope and resourcing



What are the big opportunities on the horizon, and what their critical success factors?

- Making sure the Hon. Nanaia Mahuta and the new role of Associate Minister of Housing are provided with opportunities to make the most of that role
- Influencing Ministerial endorsement through shared communication with other stakeholders
- Developing a real independent Collective Impact approach in the Kia Whai Kāinga project
- Driving stakeholder and broader community engagement in Kāinga and in developments in Auckland
- Engaging in both micro and macro issues emerging in the Auckland Housing Programme

So, what needs to be done in 2019, and what are the priorities?

- Explore options the Kāinga plan creates:
 - Getting an answer on Crown agency CE obligations to deliver on Treaty matters
 - Auckland Māori Housing Commission and regional Māori Community Housing Provider of scale – an idea and issue with iwi and whānau level implications
 - Drive messaging on the critical and latent potential in the community housing sector
 - Drive Auckland Council positioning toward affordable housing including via Unitary Plan provisions
 - Give the Associate Minister options and directions in making a difference
 - Leveraging new and existing relationships in government to:
 - Get the Auckland Housing Programme right for Māori now and in the future
 - Ge the HUDA framework right for Māori now and in the future
 - Backing a curriculum to build expertise in housing outcome for Māori in real terms
- Maintain community mandate through on-going communications and meaningful action
- Maintaining momentum in engagement with government and driving the development of a meaningful and impactful Māori housing work programme for the new Ministry
- Build engagement and buy-in with Auckland Council and Council-Controlled Organisations
- Maintaining and reinforcing the Board's unique political positioning in regard to iwi, whānau, marae, government, council, community housing sector, and others.



KĀINGA STRATEGIC ACTION PLAN

a plan to improve housing outcomes for Māori in Tāmaki Makaurau

Activations report – April 2019

Kāinga strategic action plan – strategic framework		Implementation:
Dual lens - driver	Key targeted directions	Headline outcomes
Te Tiriti	Reflecting Te Tiriti Expressing partnership with iwi and Māori	UDA _s Te Tiriti o Waitangi: Te Tiriti role improved housing outcomes – Ministerial and Crown accountability, legislation
		UDA Iwi interests - partnership in strategy, policy, governance & co-governance, UDAs
Kāinga - Whānau focused strategies, navigators and brokers promoting kāinga outcomes		Papakāinga - communicate AKL opportunities
	Ending homelessness	Social housing - supply increased, tenure security Accelerating development
		Influencing Auckland Housing Programme – policy and planning
	Tailored housing/finance products	Community housing promoted & supported; shared equity – accessible products
		<ul style="list-style-type: none"> • Assoc. Min. Housing (Māori) role established – work to share, discuss, leverage delegations • Engagement with MHUD shaping Māori capability, & State Services Commission re CEO performance • Endorsement (partial) of Kāinga plan achieved with Ministers • Planning input to Select Committee on UDA legislation/implementation – focus on Treaty partnership • Calling for Treaty/Human rights based National Housing Strategy and deeper housing system insights • Seeking co-governance in UDA framework and promoting public sector direct relationships with iwi • Promoting AKL Māori Housing Commission for regional view & location for expertise or Māori CHP • Mid to long term planning to enable iwi papakāinga in AKL – inc on general land • Advocacy to council and advice to TPK on papakāinga on general land provisions under Unitary Plan • Promoting Te Ao Māori view in options to address homelessness • Leveraging and scaling up marae innovations and progress in housing services • Supporting and participating in <i>Kia Whai Kāinga Tātou Kātoa</i> multi-agency cross sector project • Advocating for Unitary Plan change to inclusionary zoning (devs over x units inc affordable supply) • Taking a social outcomes view to promote getting scale and provision right in big AKL developments • Reviewing Ministry of Housing and Urban Development strategic directions • Reviewing outcomes drivers for HNZ and HLC, seeking options to leverage finance and land • Endorsement of Kāinga plan sought - sector providers • Support for KiwiBuy campaign & CHA 2019 conference, and strategic approach to sector advocacy • Advocating for Unitary Plan change to inclusionary zoning

A run-down on current **activations****



<p>Skilled profs for housing outcomes</p>	<p>Housing navigators & brokers empowered to promote outcomes & leverage expertise</p> <p>Financial leverage – leverage Māori assets</p>	<ul style="list-style-type: none"> Promoting Auckland Māori Housing Commission as location for housing expertise or Māori CHP Supporting development of a curriculum or syllabus to build expertise – first modules delivered this year Monitoring government in-house work programme on Māori financing options
<p>Public/council land for housing</p>	<p>Reserves and marae – opening up land</p>	<ul style="list-style-type: none"> Promoting Auckland Māori Housing Commission to take up opportunities passed over by iwi Endorsement of Kāinga plan sought from Auckland Council Planning Committee Input into Panuku housing mix (tenure) guidance paper

** The 'activations' in the right hand column are not a list of the actions in the action plan, but a brief indication of what we are actually doing or what has happened in each field of interest.



Update: Improvements to Māori Engagement on Place-based Plans

File No.: CP2019/09340

Ngā tūtohunga Recommendation

That the Independent Maori Statutory Board:

- a) receive the report entitled “Update: Improvements to Māori Engagement on place-based plans.

Te take mō te pūrongo Purpose of the report

1. To provide the Independent Māori Statutory Board (Board) with an update on improvements to Council’s engagement with Māori in plan-making processes.

Whakarāpopototanga matua Executive summary

2. The Board advocates for improved engagement with Māori in plan-making processes which includes area plans, structure plans, plan change processes and resource consent policies and processes.
3. Over the past three months, the Board secretariat has been liaising with Council on changes to key documents, practice notes, policies and programmes to improve engagement with Māori. Their review of these documents follows advice from the Board and has resulted in opportunities for Council staff to improve implementation practices and support their capability training.
4. Council will undertake further work over the next quarter to establish changes to their approach to place-based planning. The Board secretariat will establish a monitoring regime to check that new guidance and practices are being used by Council planners.

Horopaki Context

5. The Board seeks to ensure that Council meaningfully engages Māori and Mana Whenua in the early stages of Council plan development and regulatory processes.
6. In February 2019, the Board received the report “Enhancing the Use of Iwi Management Plans” (IMPs). Recommendations in the report include:
 - i. **Recommendation 1:** Existing plan change guidelines and practice notes should be amended to include iwi management plans in plan change processes and incorporate an analysis of iwi documents in section 32 reports.
 - ii. **Recommendation 2:** Iwi management plans should be consulted when provisions state that Council practitioners can include any matters, they deem relevant. This consultation of IMP should be mandatory in plan-making decisions.
 - iii. **Recommendation 3:** Council practitioners should consult iwi management plans when giving effect to provisions that make reference to:



- customary use
- Māori cultural landscapes
- Mana Whenua cultural heritage
- mātauranga
- tikanga Māori
- Te Tiriti o Waitangi/ Treaty of Waitangi

iv. **Recommendation 4:** That Council develop a specific policy on the use and implementation of iwi management plans. The policy should address RMA planning processes and other Council projects that anticipate engagement with Mana Whenua. Iwi Management Plans should also form operational measures and monitoring processes.

7. The report “Enhancing the Use of Iwi Management Plans” has been shared and discussed with Council. Over the past three months, the Board has been liaising with Council staff from Te Waka Anga Mua, Plans and Places, Infrastructure and Environmental Services, Regulatory Services and People and Performance. This work has resulted in commitments to improve engagement with Māori by reviewing and amending processes and setting up new initiatives. The following changes are being progressed:
- a) Guidelines and practice notes to the plan change process include engagement with iwi management plans
 - b) In addition to existing engagement arrangements with Mana Whenua on their input into the plan change process; the Council will provide a copy of the drafted section 32 report¹- requirements for preparing and publishing evaluation reports. This will inform Mana Whenua of how their feedback and views were considered in the report and therefore enable them to address any issues that may have with the report.
 - c) Spatial planning processes (which is a non-statutory process) requires better understanding of cultural landscapes. The practice guidelines require practitioners to undertake the following (but not limited to):
 - Early engagement with the Mana Whenua Kaitiaki Forum
 - Engage iwi environmental management plans
 - Consider the Mana Whenua collective input into the Proposed Unitary Plan
 - Review previous planning activities that involve Māori in the project area
 - Cultural Values Assessments/Cultural Impact or Effects Assessments for the relevant areas (in some cases not available)
 - The scope of their cultural landscape (Cultural Heritage Index)|
 - Relevant Waitangi Tribunal reports and decisions
 - Relevant Treaty of Waitangi Settlement Acts.
 - d) The Natural Environment Targeted Rates and Water Quality Targeted Rates Programmes adopted a Māori Responsiveness Plan in April. Monitoring of performance will track progress and outcomes.
 - e) Te Waka Anga Mua and People and Capability are collaborating to develop a training programme on engagement with Mana Whenua and Mataawaka which includes promoting the use of iwi management plans. This will increase Council staff capability.
 - f) The Board is working with Regulatory Services and Plans and Places to develop resources for Mana Whenua and Council staff about the implementation of the Unitary Plan. Practice guidelines on specific Māori provisions and significant matters to Mana

¹ Section 32 (s32) of the Resource Management Act 1991 (RMA) is integral to ensuring transparent, robust decision-making on RMA plans and policy statements (proposals).



Whenua will improve staff capability. Mana Whenua will have access to the resources to grow their technical knowledge and enable them to have oversight of relevant regulations and Council practice.

8. The Board is advocating for the monitoring and evaluation of these Council practices and initiatives to ensure the changes are providing effective outcomes for Māori.

Ngā koringa ā-muri

Next steps

9. The Board secretariat will continue to liaise and advise Council implementation and review of these changes and initiatives.
10. There will be a progress report in August 2019.

Ngā tāpirihanga

Attachments

There are no attachments for this report.

Ngā kaihaina

Signatories

Authors	Lena Henry - Principal Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Maori Statutory Board CEO



Update: Te Toa Takitini and Auckland Council Annual Budget 2019/20

File No.: CP2019/09336

Item 11

Ngā tūtohunga Recommendations

That the Independent Maori Statutory Board:

- a) receive the report Update on Te Toa Takitini and Auckland Council Annual Budget 2019/20
- b) note that this report includes advice on reports coming to the Finance and Performance Committee on 19 June 2019: i) the forward Te Toa Takitini work programme and ii) the council's response to the Board's 2017 "Independent assessment of expenditure incurred by Auckland Council on projects to deliver Maori outcomes"
- c) agree that senior council executives from Te Toa Takitini ELG be invited to a Board meeting in September or October 2019 to provide a progress update on Te Toa Takitini programme and implementation of the council's response to the Board's PwC "Independent assessment of expenditure incurred by Auckland Council on projects to deliver Māori outcomes".

Te take mō te pūrongo Purpose of the report

1. To update the Board on the Te Toa Takitini (TTT) programme and the Auckland council Annual Budget 2019/20.

Whakarāpopototanga matua Executive summary

2. The total TTT budget in 2018/19 is \$12.67million. Council finance staff have confirmed that all unspent Māori outcomes funding will be carried forward, with a likely carry-over of less than \$6million into the 2019/20 Annual Budget. The baseline 2019/20 Māori outcomes budget is currently \$14 million and could be closer to \$19-20 million depending on whether the carry-over budget is spread across 2 or more years.
3. Two reports are expected to go to the Finance and Performance Committee on June 19, 2019 on:
 - I. the forward Te Toa Takitini work programme in the 2019/20 Annual Budget, which will include several new initiatives for allocation of funding out of the 2019/20 budget.
 - II. the council's response to the Board's 2017 "Independent assessment of expenditure incurred by Auckland Council on projects to deliver Maori outcomes", which should set out changes to the current working of TTT processes and structure, to ensure improved performance of delivery of the Māori outcomes budget.
4. The 2017 "Independent assessment of expenditure incurred by Auckland Council on projects to deliver Maori outcomes" by PwC followed up on implementation of a previous



review and set out a roadmap for taking a more strategic and effective use of resources to achieve Maori outcomes. The Auditors highlighted the ongoing under-expenditure in the programme.

5. Council initially responded to the report on 20 March 2018 to the Finance and Performance Committee. It stated Te Toa Takitini will take responsibility for following up on the actions of the assessment and resourcing within existing budgets a programme that address the recommendations over an 18-month period. There is still some way to go before it can be said that improved practice has been satisfactorily embedded across the council and CCOs. The next report is due in June 2019.
6. The Te Toa Takitini programme includes seven external focused priorities:
 1. Marae
 2. Te Reo, Māori Culture and Identity
 3. Māori Housing and Papakainga
 4. Māori Business, Tourism and Employment
 5. Rangatahi Potential
 6. Kaitiakitanga outcomes with a focus on water.

There are also two internal focused priorities

1. An empowered organisation
 2. an effective participation
7. The Mayoral proposal for the final Annual Budget 2019/20, reported to the Finance and Performance Committee on 22 May 2019, stated: **“The 10-year budget includes \$150 million funding to achieve Māori outcomes. Projects across the group are underway to focus on strategic priorities including Te Reo Māori, marae development, kaitiakitanga (Water) and Māori business, tourism and employment (economic development). In 2019/2020, I expect the group to continue to deliver the projects contributing to these priorities”**.
8. The TTT’s forward three-year work programme is currently being finalised which will show how the budget will be allocated to projects and programmes from 2019/20. This work is being overseen by the TTT Executive Leadership Group (ELG) and an executive cross-council Māori Outcomes Steering Group (MOSG), both of which the Board secretariat is represented on.
9. Te Waka Angamua (TWA) staff are relying on others across the council to initiate new projects or identify components in business as usual activities that will clearly contribute to the portfolio’s outcomes. TWA is also currently working to develop a Māori Responsiveness Performance Measurement Framework (PMF) that aims to address the deficit in monitoring and reporting on Māori outcomes across the council family.

Tātaritanga me ngā tohutohu Analysis and advice

10. The total TTT budget in 2018/19 is \$12.67million. Council finance staff have confirmed that all unspent Māori outcomes funding will be carried forward, which will take the baseline 2019/20 Māori outcomes budget of \$14M, with a likely carry-over of less than \$6million, to be closer to \$19-\$20 million.
11. A report on the forward TTT programme for 2019/20 is due to be reported to the Finance and Performance Committee meeting on 19 June 2019.



12. In addition to projects/programmes already within TTT, several new business cases are being reviewed by the MOSG in May-June 2019 for allocation of funding out of the 2019/20 budget, including:
- Mana Whenua Kaitiaki Forum to enable increased staffing advice and support to the forum and increased capacity of the forum to respond to Council demand
 - Consents Process Improvements Programme (relating to Cultural Values Assessments)
 - Action Plan for the 'Measures for Action & High Impact, Māori Employment Strategy (MAHI)' within Auckland Council
 - Te Matatini 2021
 - Te Kete Rukuruku Programme (cultural narratives in parks and reserves) and,
 - Climate Change Action Plan.
13. Once decisions on allocating budget to new initiatives have been confirmed there may still be budget remaining out of the TTT budget which could be used to fund additional initiatives during the 2019/20 year (e.g. if ATEED, or the Auckland Design Office submit business cases). **The Board secretariat strongly recommends advocacy for more support and resources to the council's Māori Design lead position as this is where leadership for Auckland having a unique Māori identity stems from. This position is presently placed too low down the hierarchy at Tier 5 to have any decision-making control of budgets and projects.**
14. The Council is also due to report back a response on the Board's 2017 PwC "Independent assessment of expenditure incurred by Council to deliver Māori Outcomes' to the Finance and Performance Committee meeting on 19 June 2019. The Board will want to be assured that steps will be put in place to prevent risks to the 2019/20 TTT programme being able to utilize the higher budget provided for in the LTP 2018/28.
15. It is expected that the report will address changes to the current working of TTT processes and its governance structure. The Board has long advocated the need for the TTT programme to have stronger leadership and communication with project managers/budget holders to drive delivery and monitor performance issues and risks. Reinforcing the accountability of senior council and CCO executives for their TTT functions should also be addressed in the above report.
16. From a Board perspective the main risks with the TTT programme going into the 2019/20 year are:
- I. The budgets set for projects and programmes (existing or new ones) will fall short of the total available budget – which is likely to be \$19-20 million in 2019/20 due to the LTP 2018/28 providing for an additional \$3.5m per annum (over 10 years) budget for Māori outcomes and the carry-over of unspent budget from 2019/20.
 - II. The Council's response to the 'Independent assessment of expenditure incurred by Auckland Council on projects to deliver Māori outcomes' will take time to embed over 2019/20 and require on-going advocacy to the TTT ELG to take corrective action.

Ngā koringa ā-muri

Next steps

17. It is recommended that senior council executives from TTT ELG be invited to a Board meeting in September or October 2019, to provide a progress update on delivery of the Te Toa Takitini programme and implementation of the council's response to the Board's PwC report.



Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Authors	Kelvin Norgrove - Executive Officer
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Maori Statutory Board CEO



Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Independent Maori Statutory Board

- a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

C1 Update on the Whanaungatanga Report

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains s7(2)(f)(i) - The free and frank expression of opinions by or between or to members of officers or employees of any local authority, or any persons to whom section 2(5) of this act applies, in the course of duty	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C2 Update on the Water Issues Think-Piece and Opportunities

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains s7(2)(f)(i) – The free and frank expression of opinions by or between or to members of officers or employees of any local authority, or any persons to whom section 2 (5) of this act applies, in the course of their duty.	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.